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**MINUTES/PROCEEDINGS  
LOS ANGELES COUNTY  
METROPOLITAN TRANSPORTATION AUTHORITY**

**REGULAR BOARD MEETING  
BOARD OF DIRECTORS**

**MTA Headquarters  
3rd Floor - Board Room  
One Gateway Plaza  
Los Angeles**

**November 20, 1997**

**Called to order at 9:45 a.m.**

**Directors/Alternates Present:**

Richard Riordan/Jaime de la Vega, Chair  
Yvonne Brathwaite Burke/Michael Bohlke, First Vice Chair  
James Cragin/George Nakano, Second Vice Chair  
Richard Alatorre/Nate Holden  
Michael Antonovich/Nick Patsaouras  
- Hal Bernson/Richard Alarcón  
John Fasana/Beatrice La Pisto-Kirtley  
Don Knabe/Robert Arthur  
Jose Legaspi  
Gloria Molina/Vivien Bonzo  
Jenny Oropeza  
Zev Yaroslavsky/Robert Abernethy  
Larry Zarian/Jan Heidt  
Tony V. Harris, Ex Officio

Interim Chief Executive Officer - Julian Burke  
Board Secretary - Georgia Hamilton  
Inspector General - Arthur Sinai  
General Counsel - County Counsel

1. **APPROVED** Consent Calendar - ITEMS 5 through 8 and 11  
Consent Calendar Addendum - ITEMS A-F

Directors voting: Antonovich (conflict item 7), Alatorre, Bernson, Burke, Cragin, Knabe (conflict item 7), Oropeza, Riordan, Legaspi, Abernethy, Zarian

2. **APPROVED minutes** of October 23, 1997.

Directors voting: Antonovich, Alatorre, Bernson, Burke, Cragin, Knabe, Oropeza, Riordan, Legaspi, Abernethy, Zarian

Director Zarian requested that Director Special Items be placed back on the agenda. **APPROVED** placing an item on the December agenda to discuss adding Director Special Items to future Board agendas.

Director Zarian also mentioned the hearings held by the Assembly Transportation Committee at the MTA Headquarters Building and the lack of notification to Board members.

3. Chief Executive Officer's Report

No report was made.

## CONSENT CALENDAR ITEMS

4. **APPROVED, as amended, issuing a contract, after the prevailing wages issue is resolved,** to Hydro Pressure Systems, North Hollywood, the lowest responsive, responsible bidder to IFB No. OP33440510R covering **weed abatement, trash and debris removal services** for MTA owned railroad rights-of-way or a three year period with two one-year options, for an amount not to exceed \$3,631,680; \$2,134,080 for the first three years and \$1,497,600 for the two option years.

Directors voting: Bernson, Bohlke, Cragin, Arthur, Fasana, Bonzo, Riordan

This item was originally approved on the consent calendar, reconsidered and approved subject to satisfactory explanation of Department of Labor ruling on prevailing wage issue, as per Director Bernson's request.

5. **APPROVED ON CONSENT CALENDAR,** an increase in the Authorization for Expenditure to Contract EN031 with Metcalf & Eddy, Inc. covering **environmental engineering services for excavation and disposal of additional lead contaminated soils** in the amount of \$60,000.

6. **APPROVED ON CONSENT CALENDAR:**

- (CC 5)
- A. a contract with Mass Electric Co. on the Metro Red Line, North Hollywood Extension, Segment 3, covering **traction power system installation** in the amount of \$3,462,000; and
- B. an Authorization for Expenditure in the amount of \$3,462,000, and a contingency of \$346,200 for potential changes, for a total AFE of \$3,808,200.

7.  
(CC 8)

**APPROVED ON CONSENT CALENDAR:**

- A. Amendment No. 13 to Contract Work Order No. 4 to Contract E0070 with Engineering Management Consultant to **incorporate Consultant Change Notice Nos. 483, 484, 503, 579, 601, 615.01, 616 and 640 covering additional design services** for the Metro Red Line, North Hollywood Corridor, in the amount of \$681,912; and
- B. an increase in the Authorization for Expenditure in the amount of \$604,794 for a revised AFE of \$79,614,860.

Conflict of Interest: Antonovich/Patsaouras, Knabe/Arthur

8.  
(PP 1)

**APPROVED ON CONSENT CALENDAR:**

- A. the **Bus System Improvement Plan (BSIP) 2020 Vision**;
- B. in concept, the strategies and tactics; and
- C. continuation of work with the Municipal Operators, Access Services, Inc. (ASI) and the Local Transit System operators and return in 90 days for approval of the BSIP including performance indices.

9.  
(PP 3)

**APPROVED amendments to the SCRRA Joint Exercise of Powers Agreement:**

- A. making the SCRRA subject to the same statutory restrictions as the OCTA; and
- B. allowing the SCRRA Board to appoint officers to their Office of Treasurer and Auditor.

Director Knabe suggested deferring this item until an additional review and cost analysis could be done. Directors Heidt and Bernson, who are also SCRRA Board members, spoke in favor of the staff recommendation. The operating rules of the MTA have been adopted by Metrolink and every change by the legislature affects them. Adopting the same rules as OCTA would allow for a more streamlined, efficient operation. Director Bernson then made a motion to approve the staff recommendation which was seconded by Director Heidt and approved on a voice vote.

Directors voting: Antonovich, Alatorre, Bernson, Burke, Cragin, Knabe, Fasana, Molina, Oropeza, Riordan, Yaroslavsky, Heidt

10. **APPROVED:** Execution of a Master Modification Agreement to the MTA Reimbursement Agreement, the Trust Agreement and related documents, with the Grand Central Square Limited Partnership and the Los Angeles Community Redevelopment Agency for the **Grand Central Square Project**, subject to approval of the Community Redevelopment Agency Board of Commissioners and Los Angeles City Council; **AMENDED TO INCLUDE** return of the CEO to the Board with a revised Joint Development policy that safeguards the taxpayers from exposure to risk.

Directors voting: Antonovich, Alatorre, Bernson, Burke, Cragin, Fasana, Molina, Oropeza, Riordan, Yaroslavsky, Heidt  
Conflict of Interest: Legaspi

11. **APPROVED ON CONSENT CALENDAR,** entering into an agreement with Shelter Partnership for **continued funding in FY 1997-98 of SHORE (Support for Homeless Re-Entry) Program** providing MTA tokens to 30 social service agencies for a maximum annual expenditure of \$350,000.

#### **NON-CONSENT ITEMS**

12. **RECOGNIZED** winners of the National Conference on Intermodal Transportation Education and Training.
13. **APPROVED AS AMENDED TO ADD ITEM #D:**
- A. confirming the Board's previous action to award a contract to New Flyer of America, Cookston, Minnesota, the lowest responsive and responsible bidder covering the purchase of 223 CNG regular floor buses, including spare parts and test equipment in the amount of \$79,621,302;
  - B. rescinding the Board's previous approval to exercise the procurement option with New Flyer of America to increase the base order by 25%, or 55 buses;
  - C. authorizing prompt development of an invitation for bid for a **new procurement for 215 low floor CNG buses** with a delivery schedule commencing in 2001; and

**D. establishing as policy that the next procurement will be for low floor buses.**

Director Burke offered an amendment to the staff recommendation, seconded by Director Oropeza, to establish as policy that the next procurement be for low-floor buses. The amendment was approved on the following roll call vote:

Ayes: Antonovich, Alatorre, Bernson, Burke, Cragin, Knabe, Fasana, Legaspi, Bonzo, Oropeza, Riordan, Yaroslavsky, Zarian

Noes: None

Abstain: None

Absent: None

There was extensive discussion concerning the purchase of low floor buses, possible re-bidding and potential delay in receiving the newly ordered buses or issuance of a new bid specifically requesting bids on low floor buses. The total process for a new specification on low floor buses would require approximately 4 months.

Substitute motion offered by Director Antonovich to reject staff recommendation and re-bid the procurement, FAILED on a Roll Call vote as follows:

Ayes: Antonovich, Cragin, Fasana, Zarian

Noes: Alatorre, Bernson, Burke, Knabe, Oropeza, Riordan, Legaspi, Yaroslavsky

Abstain: Bonzo

Absent: None

Director Antonovich asked the CEO about the possibility of contracting with other agencies that have low-floor buses.

**APPROVED staff recommendation by a roll call vote as follows:**

Ayes: Antonovich, Alatorre, Bernson, Burke, Cragin, Knabe, Fasana, Legaspi, Bonzo, Oropeza, Riordan, Yaroslavsky, Zarian

Noes: None

Abstain: None

Absent: None

14. **APPROVED, as amended** by Director Burke, that all current and future non-solicited proposals received by staff or Board members be immediately forwarded to the CEO and not be agendaized for future meetings; that the CEO return to the board, when appropriate, with his recommendations on what proposals may make sense to explore and the process staff will take to evaluate these opportunities; and, all unsolicited proposals shall adhere to Chapter 8, Sections 8.08 and 8.09 of the MTA Procurement Policy manual adopted July, 1997 that specifically address "unsolicited" proposals and the Board reiterated its policy, as adopted in July of this year, that all procurements explicitly follow the Rules and Procedures as contained in the MTA Procurement Policy manual and that the CEO certify to the Board staff's adherence to these policies.

Directors voting: Antonovich, Alatorre, Bernson, Burke, Cragin, Knabe, Fasana, Bonzo, Oropeza, Legaspi, Yaroslavsky, Zarian

15. **APPROVED, by a Roll Call vote, AMENDED recommendation to:**  
(PP 2)

- A. implement Phase I of the revised Pilot Plan;
- B. execute necessary agreements for operation of services to be provided by LADOT and other providers;
- C. award a contract to Transportation Concepts for the operation of new shuttle Lines 218, 603 and 605, and re-bid the other four lines;
- D. establish performance standards for pilot lines using the following standards which measure service productivity and cost effectiveness. They are used to monitor services operated as part of the Transportation Services Expansion Program (TSE). The standards allow for an evaluation of a range of service types such as local, express, and shuttle operations. They will be used to determine whether the pilot lines are successful, in need of change, or cancellation. At least three standards must be met for continued operation: a) operating cost per service hour should not exceed the MTA average for the same service type; b) subsidy per passenger mile should not exceed that of the lowest one-third of MTA services of the same type; c) passenger miles per seat mile (average load) should exceed that of the lowest one-third of MTA services of the same service type; and d) farebox recovery ratio should equal or exceed 38% for all services funded through the TSE program; and
- E. include Line 305 in Phase II.

Ayes: Alatorre, Bernson, Burke, Cragin, Knabe, Molina, Oropeza, Riordan,  
Legaspi, Yaroslavsky, Zarian  
Noes: Antonovich, Fasana  
Abstain: None  
Absent: None

**APPROVED**, on a Roll Call vote, motion by Director Yaroslavsky, development of new **performance standards** to be applied to future procurements only.

Ayes: Alatorre, Bernson, Burke, Knabe, Molina, Oropeza, Riordan, Legaspi,  
Yaroslavsky, Zarian  
Noes: Antonovich, Cragin, Fasana  
Abstain: None  
Absent: None

Public comment from H. Watts, E. Mann, K. Ramsey, A. Rachard, H. Kingsberry,  
K. Day.

Director Burke requested that a full explanation of all performance standards come back to the Operations and Planning and Programming Committees.

16. **CARRIED OVER** an increase to the Authorization for Expenditure to Contract PM020 with Gannett Fleming, Inc., covering the **MTA Project Management Oversight (PMO) consultant**, to perform work on the Pasadena Blue Line and the LA Car and **APPROVED** up to \$50,000 for the next 30 days.

Directors voting: Antonovich, Alatorre, Bernson, Knabe, Fasana, Molina,  
Oropeza, Riordan, Yaroslavsky, Heidt

17. **APPROVED naming the Los Angeles County Call Box System** in honor of Los Angeles County Supervisor Kenneth Hahn.

Directors voting: Antonovich, Alatorre, Bernson, Knabe, Fasana, Molina,  
Oropeza, Riordan, Yaroslavsky

18. **RECEIVED Safety Report** prepared by Behavioral Science Technology, Inc.



Director Molina requested an outline of what happens from discovery to resolution of safety violations on construction sites as well as how responsibility is determined.

19. **APPROVED, as amended,** motion by Director Alatorre directing staff to prepare a study and report in January, 1998 with a preliminary report of savings that might occur, communicate with other transit agencies for their input, and perhaps seek a third party for evaluation of savings on alternative approaches to **restructuring and reallocating bus and rail service delivery**, with the objective of meeting the requirements of the Consent Decree at a lower operating cost than projected by the MTA's Operations Division. The study should address different approaches to restructuring, including the following:

1. Reallocating bus and rail transit service among the 17 existing service providers;
2. Reallocating bus service among the 17 existing providers, and creating a new service provision entity for rail, including merging with another rail service provider; and
3. Reallocating bus service among the existing providers, with at least one new service provision entity in the San Fernando Valley.

Directors Voting: Antonovich, Alatorre, Bernson, Knabe, Fasana, Molina, Oropeza, Riordan, Yaroslavsky, Heidt

The CEO is to commence preparation of a study and provide a status report on restructuring and reallocating bus and rail.

20. **APPROVED, as corrected:**

- A. Amendment No. 1 to Contract Work Order No. 64, **Design Support** During Construction Services, in the amount of \$1,696,571, which increases the total CWO to \$2,996,533;
- B. Amendment No. 1 to Contract Work Order No. 66, **Rail Activation/Start-Up Support**, in the amount of \$554,794, which increases the total CWO to \$654,539;
- C. Amendment No. 1 to Contract Work Order No. 67, **Project**

**Management/Administration**, in the amount of \$660,764, which increases the total CWO to \$960,623; and

D. an increase in the Authorization for Expenditure for Contract E0070 with **Engineering Management Consultant**, in the amount of \$2,912,129 to cover items a through c above, and \$219,212, to be applied to other potential changes within staff authority, for a revised AFE of. \$98,792,138.

Directors voting: Alatorre, Bernson, Burke, Cragin, Molina, Oropeza, Riordan, Yaroslavsky, Heidt

Conflict of Interest: Antonovich/Patsaouras, Knabe/Arthur

Received public comment: B. D'Amato.

21. **APPROVED, as amended**, award of contracts to the lowest responsive, responsible bidders covering **27 month procurement of Cummins engine spare parts** at a total bid price of \$4,633,411, **AND** communicate the MTA policy to Cummins that they are encouraged to do outreach to potential DBE distributors in the U.S.:

A.	Muncie Reclamation	\$ 4,564
B.	Cummins Cal Pacific	\$4,628,847

Directors Voting: Antonovich, Alatorre, Bernson, Knabe, Fasana, Molina, Oropeza, Riordan, Yaroslavsky

22. **HELD** a public hearing and **ADOPTED** the **1997 Congestion Management Program** for Los Angeles County.

Directors voting: Bernson, Bohlke, Cragin, Fasana, Bonzo, Oropeza, Riordan

Public Comment: J. Walsh

**CLOSED SESSION**

Recessed to Closed Session at 12:12 p.m. returning at 12:28 p.m.

23. Conference with real property negotiators concerning price and/or terms of sale - G.C. 54956.8:

Pasadena Blue Line - Parcel PA-085  
Miriam C. Spaulding

**APPROVED** litigation settlement in the amount of \$325,000.

Directors voting: Alatorre, Bernson, Burke, Knabe, Fasana, Molina, Oropeza, Riordan, Legaspi, Heidt; Director Yaroslavsky Abstained

24. Conference with Labor Negotiator - G. C. 54957.6

Agency Negotiator - Raman Raj

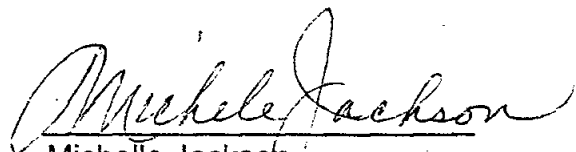
Employee Organization - Amalgamated Transit Union  
Transit Police Officers Association

**RATIFIED** contract with Amalgamated Transit Union

No report on TPOA.

There were no items subsequent to the posting of the agenda.

Received public comment.

  
Michelle Jackson  
Assistant Board Secretary

# CONSENT CALENDAR ADDENDUM COMMITTEE APPROVALS

## OPERATIONS COMMITTEE

A. **APPROVED UNDER COMMITTEE AUTHORITY**, award of contract to Now Construction Corp., Santa Fe Springs, the lowest responsive, responsible bidder, covering **modifications to the Maintenance Building at Division 2**, for a fixed price of \$1,528,000.

B. **APPROVED UNDER COMMITTEE AUTHORITY**, award of contract to Underwood Loss Control, Inc., Westchester, the lowest responsive, responsible bidder, covering **replacement of underground fuel storage tanks at Division 8**, for a fixed price of \$1,300,000.

## CONSTRUCTION COMMITTEE

C. **APPROVED UNDER COMMITTEE AUTHORITY**, an increase in the Authorization for Expenditure to Contract No. SP008 with Thompson, Cobb, Bazilio and Associates, covering **contract closeout costs** in the amount of \$18,004.

D. **APPROVED UNDER COMMITTEE AUTHORITY**, an increase in the Authorization for Expenditure for Contract B252 with Kiewit-Shea, JV, covering **pending changes at the Vermont/Santa Monica Station** in the amount of \$474,605 for a revised AFE of \$57,205,394.

E. **APPROVED UNDER COMMITTEE AUTHORITY**, including a **liquidated damages clause** in two short form construction contracts: Contract MS201, Hollywood Boulevard Restoration; and Contract C2326, Universal City Station L.A. River Bridge widening at Lankershim Boulevard.

F. **APPROVED UNDER COMMITTEE AUTHORITY**, an increase to Work  
(CC 10) Authorization Change Notice No. 410.02 to Contract No. 3369 with Parsons-  
Dillingham, covering **continuance of Construction Management Services on  
Contract B290, Ancillary Construction and Maintenance in support of  
Segment 2B**, in an amount not to exceed \$150,000.

Conflict of Interest: Knabe/Arthur